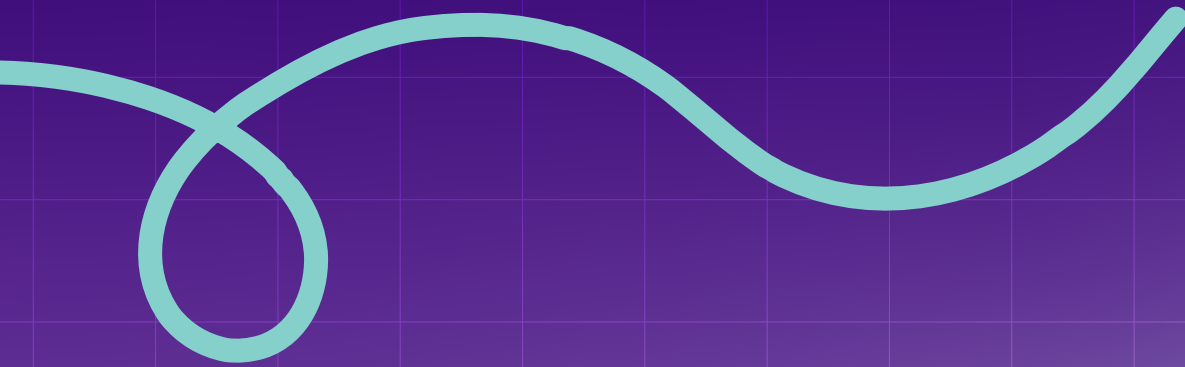


Annual Report

Value in Health

2025





خَادِمُ الْحَرَمَيْنِ الشَّرِيفَيْنِ
الْمَلِكِ سَلْمَانَ بْنِ عَبْدِ الْعِزِزِ السُّعُودِيَّ
حَفِظَهُ اللَّهُ مَرَّةً

هدفنا الأول أن تكون بلادنا نموذجاً ناجحاً ورائداً في العالم على كافة الأصعدة، وسأعمل معكم على تحقيق ذلك.



صاحب السمو الملكي الأمير

محمد بن سلمان بن عبد العزيز آل سعود

ولي العهد نائب رئيس مجلس الوزراء وزير الدفاع

حفظه الله ورضاه

يسرني أن أقدم لكم رؤية الحاضر للمستقبل، التي نريد أن نبدأ العمل بها اليوم للغد، بحيث تعبر عن طموحاتنا جميعاً وتعكس قدرات بلادنا.

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Executive summary



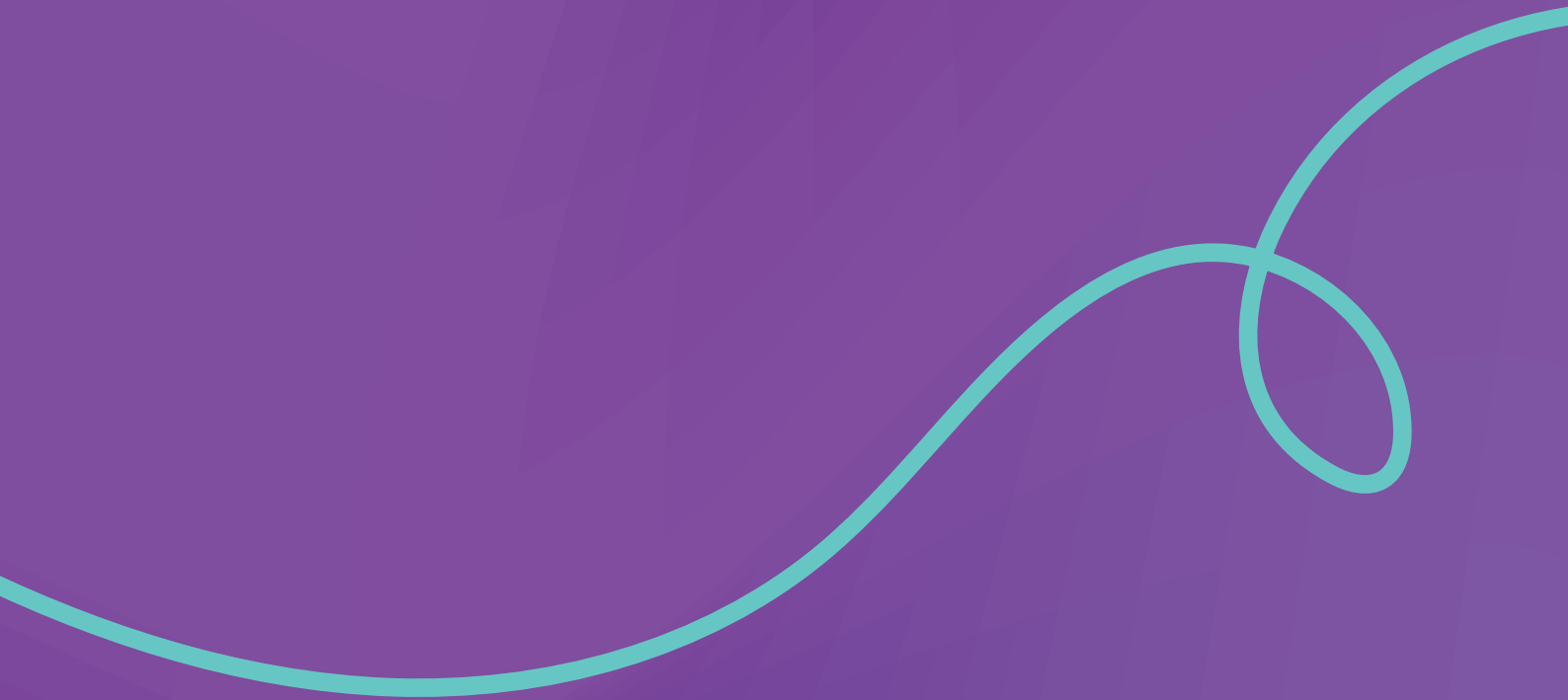
Executive summary

Value in Health, an independent health policy think tank, provides a range of research products and policy advisory services to organizations in the Saudi health system. It hosts the G20 Global Innovation Hub for Improving Value in Health, sharing insights on high-value health systems internationally.

To drive high-value health systems, Value in Health shares knowledge, influences policies, builds capability and enhances value measurement. Each year, Value in Health publishes policy reports and convenes stakeholder events for government agencies, healthcare payers and providers, practitioners and academics.



Annual report



Introduction

Value in Health

is a think tank on health policy for high-value health systems, based in Riyadh, Saudi Arabia since its establishment in 2020.

Value in Health works seeks to support high-value health systems in Saudi Arabia and countries globally. By sharing knowledge, influencing policy, building capability and enhancing measurement, it accelerates adoption of high-value policy and practice, and evidences the delivery of better value

Sharing knowledge:

gathering and sharing evidence on high-value health systems

Influencing policy:

working with partner organizations, national stakeholders and global experts to produce briefings and reports, events and presentations to engage policymakers and practitioners

Building capability:

designing training curricula and capability-building interventions to sustainably build system capabilities

Enhancing measurements:

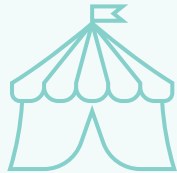
improving the scope, quality, accuracy and reliability of health system data and contributing to data-rich reports to track progression to high-value health systems

Since 2020, Value in Health has hosted the G20 Global Innovation Hub for Improving Value in Health. This international body supports the sharing of good practices on health policy for high-value health systems.

Performance brief



Performance brief



Events

+ 30

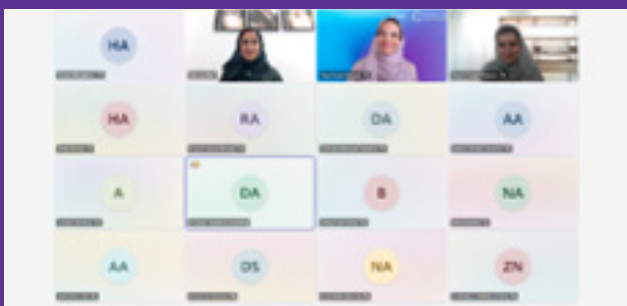
In-person and online events for leaders and experts to discuss critical topics for value.



Course participants

>250

Participants in Value in Health's workshops, roadshows, and participants in online courses, drawn from across the health system.



Performance brief



Policy Papers and Briefings

15

Policy briefs and briefings on a wide range of health policy topics to enhance discussions on value between stakeholders.

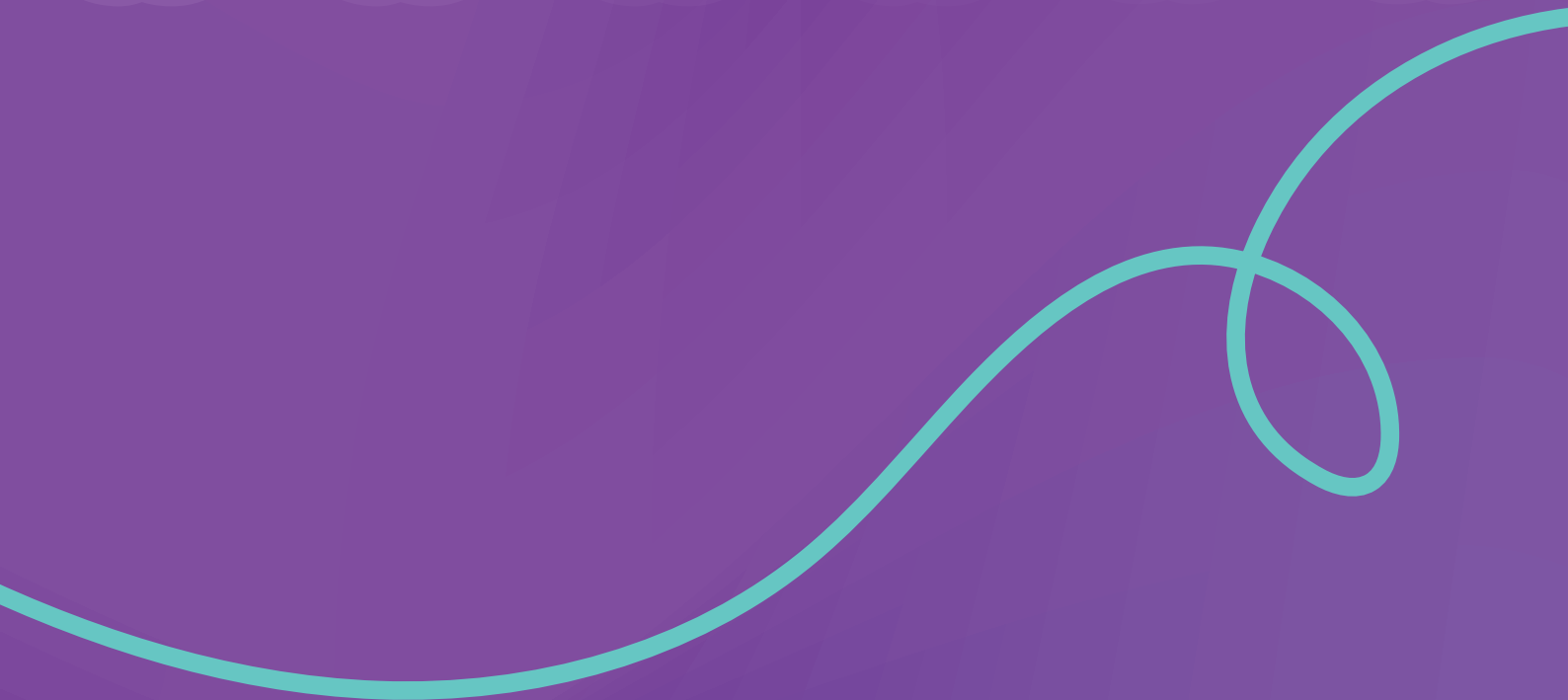


Policy priorities

10

Focus topics and themes for multi-year programs of research within Value in Health.

Opportunities and success factors



Opportunities and success factors

Value in Health has many opportunities that can help it achieve its goals. In 2025, these opportunities arose primarily from its increasingly trusted position in the maturing health sector transformation in Saudi Arabia, and from the growing international influence and reputation of the Global Innovation Hub.

Several factors have helped Value in Health take advantage of these opportunities. A growing expert policy team and a broad network of supportive key stakeholders have both been critical to enable Value in Health to carry out impactful research and convene well-attended and well-received events.

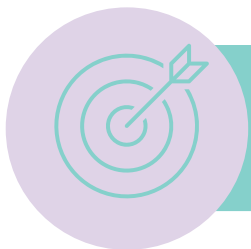
Highlights and achievements



Highlights and achievements

Value in Health had a productive year, delivering its planned program of work across its research, advisory, education and measurement activities.

Research and publications:



Bridging perceptions: pathways to value-based healthcare adoption in Saudi Arabia.



Measuring what matters: the power of PROMs and PREMs
Measuring patient-reported indicators in Saudi Arabia:
implications from the PaRIS project field trial.



Signals of change: horizon scanning for Saudi Arabia's health system.



Ten to... value-based healthcare and Ten to... high-value health systems reading lists.

Highlights and achievements

Events, presentations and advocacy:

- 

Saudi - U.S Investment.
- 

Forum 2025 G20 in South Africa.
- 

Leadership of the scientific committee for the Global Health Exhibition 2025.
- 

Advancing integrated and equitable non-communicable disease care: from commitments to high-value implementation, United National General Assembly (UNGA) side event.
- 

Do health systems deliver? Series of webinars on Patient-Reported Indicators Survey results.
- 

Presentations on policy for high-value health system delivered to events and conferences in Saudi Arabia and internationally.
- 

Visit of the Center for Value in Health to Health Think Tanks.



Highlights and achievements

Education, training and collaboration:



Essentials of High-Value Health Systems online course.



Saudi Value in Health Network

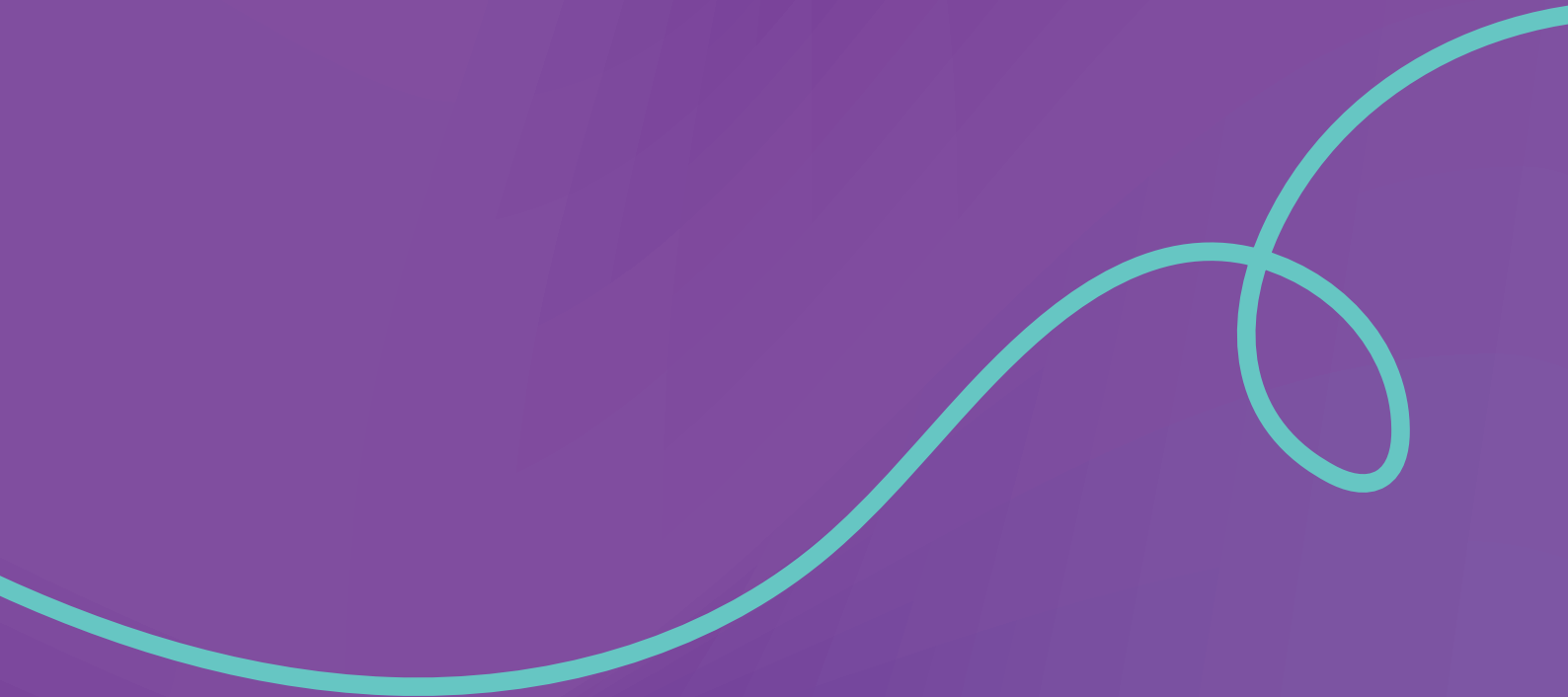


Regional workshops and roadshows.



These achievements demonstrate Value in Health's commitment to enabling high-value health systems by supporting policymakers and practitioners.

Challenges and support required

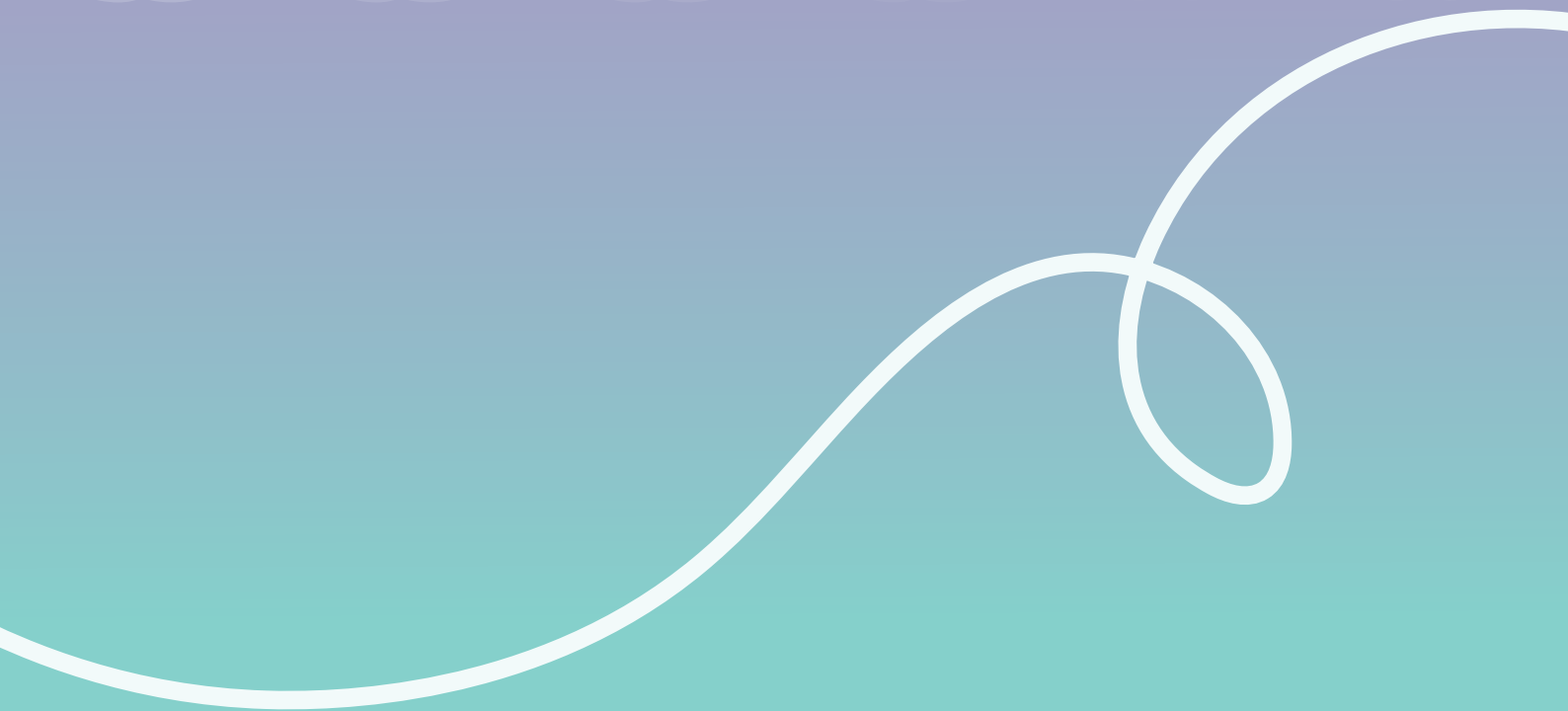


Challenges and support required

Value in Health faces many of the challenges commonly affecting think tanks. One key challenge is retaining, developing and expanding its team of skilled policy experts, researchers and facilitators. The complex and contested nature of health policy requires Value in Health to work carefully to turn complex research and insights into simple, actionable recommendations.

Value in Health is addressing these challenges through strengthening partnerships with universities, government agencies and other organizations that can reinforce its capability and capacity. It is also engaging closely with its stakeholders to ensure its research outputs best address the practical challenges being faced in health systems today.

Conclusion



Summary of 2025

At the end of 2025, Value in Health reports another successful year in its operation as a think tank on health policy for high-value health systems. Ultimately, success for a think tank is based on the quality and relevance of its research outputs, and the strength of its engagement with public and private sector organizations, nationally and internationally.

Value in Health shared impactful and clear communications to policymakers and health professionals. Workshops, webinars and conferences supported learning and knowledge exchange. Overall, Value in Health, and the Global Innovation Hub, best delivered when providing strong research and effective communications, through skilled staff, and productive strategic partnerships.

Overview of 2026 plan

The next annual plan of Value in Health is expected to achieve significant success based on lessons learned from the previous year and careful planning. The plan focuses on research, education, stakeholder engagement, and partnerships, building on existing strengths while addressing past challenges.

Overall, the next annual plan is designed to achieve greater measurable impact. By combining high-quality research, effective education, broad public engagement, and strong partnerships, Value in Health is well-positioned to improve health policies, strengthen public health systems, and support healthier communities. With careful implementation, monitoring, and adaptation, Value in Health anticipates a year of notable success and lasting contribution health systems in Saudi Arabia and globally.



value in health

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